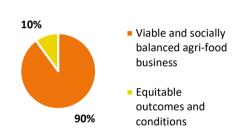
A3.15 Policy actor: Small and medium enterprises

The food industry is the largest manufacturing sector of the EU and is characterised by a large number (almost 290,000) of SMEs. The Commission defines micro, small and medium-sized enterprises as those employing, respectively, fewer than 10/50/250 persons, having a turnover of less than € 2/10/50 million and a balance sheet total of less than € 2/10/43 million. Agri-food SMEs are of great economic importance as they generate almost 50% of the food industry **turnover** and **value added** and provide two thirds of the **employment** in the sector (FoodDrinkEurope, 2018). Moreover, due to their diversity, they have a large potential to develop novel solutions to address the emerging **changes in food demand** (e.g., population growth, changes in consumer tastes, food scandals, the globalization of food markets, etc.).

Proportion of mapped policies by GOAL

Unsurprisingly, almost all of the mapped policies addressing SMEs aim at enhancing the viability and social balance of the EU agri-food business and, to a smaller extent, guaranteeing equitable outcomes and conditions.



Competitiveness is the most needed element to create a viable and balanced business.

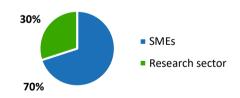
How can SMEs develop their capacity to **bring innovations to the food market** and increase their level of
competitiveness?

Are SMEs hindered by the **limited resources** available?

Proportion of mapped policies by PRIMARY TARGET

More than $\frac{3}{3}$ of the mapped food policies that ultimately benefit **SMEs** are directly implemented through themselves (70%), while the remaining $\frac{3}{3}$ acts through the research sector.

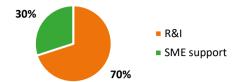
As the figure suggests, it is important to facilitate the participation of SMEs in research programmes and networks, knowledge transfer and the uptake of new technologies.



How could SMEs be enabled to further **invest in new inputs** and processing techniques? Is there a viable way to facilitate their **access to finance** to cover the high costs they face?

Neither SMEs-benefitting policies act through **consumers**, nor food policies implemented through SMEs ultimately benefit consumers. What can be done to better connect agri-food SMEs to the **end-users** of their products? Could a specific label "made by local SME" influence consumption patterns?

Proportion of mapped policies by INSTRUMENT



SME support relates to grants, bonuses and special funds specifically channeled to small and medium-sized enterprises, with the aim to facilitate their **access to finance**.

An improved access to finance could foster **SMEs' engagement in R&I activities and technological innovation**. *Are these two policy instruments complementary and mutually reinforcing?*

Why are **information measures** missing? Could they be effective in raising SMEs' awareness of emerging technologies and services?

Should **education measures and trainings** be set up to offset the lack of business and management skills needed to carry out innovation activities? Could they contribute to building **networks** among SMEs and facilitating the **co-creation** of innovation in the agri-food sector?